ArihantCapital

IPO Note Sept 18, 2020

CAMS Ltd

Leader in MF RTA industry

Rating: Subscribe

Issue Offer

OFS of 1,82,46,600 shares by NSE Investments taking the total issue size at Rs 2244 cr

| 1229-1230 |
|---------------|
| 10 |
| 6,001 |
| 12 |
| Sept 21, 2020 |
| Sept 23, 2020 |
| 4,87,86,800 |
| 4,87,86,800 |
| BSE |
| |

| Issue Break-up (%) | |
|--------------------|----|
| QIB Portion | 50 |
| NIB Portion | 15 |
| Retail Portion | 35 |

Book Running Lead Managers

Kotak Mahindra Capital HDFC Bank Ltd ICICI Securities Ltd Nomura Financial Advisory

Registrar

Link Intime India Private Limited

| Shareholding Pattern | | | | | |
|----------------------|-----------|------------|--|--|--|
| | Pre-Issue | Post-Issue | | | |
| Promoters | 43.5% | 43.5% | | | |
| Public & Others | 56.5% | 56.5% | | | |

Objects of the offer

Achieve the benefits of listing the Equity Shares

Computer Age Management Services (CAMS) is a technology-driven financial infrastructure and services provider to mutual funds and other financial institutions with over two decades of experience. It is India's largest registrar and transfer agent (RTA) with an aggregate market share of ~70% based on Mutual Fund average assets under management (AAUM) managed by its clients. Company has grown its market share from 61% in FY15 to 69% in FY20. Its mutual fund clients include 4 of the 5 largest mutual funds as well as 9 of the 15 largest mutual funds based on AAUM during July 2020.

Market leader in large and growing mutual funds market: Indian Mutual Fund Industry recorded AAUM CAGR of 17.9% from Rs 11.9 tn to Rs 27 tn during FY15-20. This growth was led by higher financial savings along with investor awareness of financial products. The industry witnessed a slowdown in Q1FY21 with 9% QoQ decline in AAUM due to nationwide lockdown and corresponding correction in the capital market. However, pick-up in economic growth and a rising share of financial savings are suggestive of growth coming back. As per CRISIL, Indian Mutual Fund Industry is expected to reach around Rs 52 tn by FY25. So, being the largest MF RTA, CAMS has a strong hold on the MF servicing business and is well positioned to benefit significantly.

Integrated business model and strong client relationships in MF services business: CAMS offers an integrated and customized portfolio of services through its pan-India physical network comprising 271 service centers spread across 25 states and 5 union territories as of June 30, 2020, and it is supported by call centers. It has longstanding relationship with its clients. Further, it is challenging for its clients to replicate the ecosystem (physical network or technology platforms) in-house and moving to a competitor is time consuming and disruptive. HDFC AMC, SBI MF, ICICI Pru MF and Kotak AMC are some of its clients.

Scalable Technology Enabled Ecosystem: CAMS competitive technology advantage stems from the capability, integration and scalability of its proprietary platforms, which deliver quality of service and cost efficiencies. Its IT team comprising of over 606 qualified professionals as of June 30, 2020. Company has developed in-house and own Investrak.NET- a mutual fund transfer platform, myCAMS - a mobile device, GoCORP- a distributor focused application, and MFDEx a market intelligence product database, among many other services.

Financial Performance: During the period of FY18-20, CAMS has reported revenue CAGR of 4% and PAT CAGR of 9% with Rs 700 cr revenue and Rs 173 cr profit in FY20.

Valuation and View:

At upper price band of Rs 1230, the issue has been offered at P/E of 35x to its FY20 EPS of Rs 36. With only 2 major players in the market in MF RTA industry, CAMS is dominating the market with ~70% market share. Company's business model is largely sticky in nature due to high entry barriers and lack of the ability of new entrants to scale given the high degree of compliance required in operations. Strong client base, growth in retail participation and higher equity portion of the AUM, provides good revenue visibility in line with industry AUM growth. Debt-free balance sheet of the company, sound financials and marquee investors are its key positives. Hence, we recommend investor to 'subscribe' for this issue.

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Revenue Model of the Company

Company's revenue is derived from fees charged for servicing the AAUM of the funds. A major part of the revenue (87%) earned by MF RTA comes from fees charged on the AUMs managed by the AMCs for which the MF RTAs provide services. These fees are generally tiered in nature and tend to decrease as a proportion of total AUMs of the fund house once the AUMs surpass the tiers for which the fees are agreed on.

The other major portion of revenue is the charge for the handling of paper-based transactions of AMCs, for which considerable effort is needed to enter the details into the system for effective record keeping and reporting. MF RTAs charge the highest fee for equity AUMs.

The overall fee percentage for the RTAs are approximately 0.035% to 0.04% of the total AUMs as on March 31, 2020.

Fess Charged by RTAs to Mutual fund houses

| Particulars | Mar-15 | Mar-17 | Mar-19 | Mar-20 |
|--------------|--------|--------|--------|--------|
| Equity Funds | 0.075% | 0.067% | 0.062% | 0.059% |
| Hybrid | 0.078% | 0.061% | 0.060% | 0.060% |
| Debt | 0.024% | 0.022% | 0.022% | 0.022% |
| Liquid | 0.033% | 0.020% | 0.020% | 0.020% |
| Others | 0.043% | 0.024% | 0.016% | 0.015% |

Revenue Break-up

| Particulars (in Cr.) | FY18 | FY19 | FY20 | Q1FY21 |
|-----------------------------------|------|------|------|--------|
| Data processing | 494 | 535 | 553 | 126 |
| Customer Care services | 71 | 66 | 63 | 8 |
| Recoverable | 41 | 48 | 36 | 5 |
| Miscellaneous services | 31 | 35 | 39 | 9 |
| Software license fee, development | 5 | 10 | 9 | 1 |
| Total Revenue from Operations | 642 | 694 | 700 | 149 |

Other business Verticals of the Company (Apart from MF service business):

- A) Electronic Payment Collection Services Business: In this business, CAMS manages mandated transactions, including registering of mandates, initiation of collections, reconciliation and the related reporting services for mutual funds, non-banking finance companies and banks.
- B) Insurance Services Business: CAMS conduct its insurance services business through its Subsidiary, CAMS Insurance Repository Services Limited. In this business, CAMS offers processing of new business applications, holding policies in dematerialized form, servicing policies and other support functions to insurance companies. For the financial year 2018, CAMS had a market share of 39% of the insurance repository business, based on e-insurance policies being managed, as per CRISIL Report.
- C) Alternative Investment Funds services: In this business, CAMS provides services to investors manage records and perform fund accounting and reporting, among other services, for alternative investment and other types of funds. It has 77 alternative investment fund (AIF) clients, having an aggregate of Rs 16,027 cr in AAUM as of June 2020.
- **D) Banking and non-banking services business:** CAMS offers digitization of account opening, facilitation of loan processing and back-office processing services to banking and non-banking financial institutions. However, Company is in the process of closing this vertical and expect to complete this process by December 2020.
- E) KYC registration agency business: CAMS operates its KYC Registration Agency Business through its Subsidiary, CAMS Investor Services Pvt. Ltd., which is one of 5 entities granted a KRA license by SEBI. In this, CAMS verifies and maintain KYC records of investors for use by financial institutions.
- F) Software solutions business: CAMS conduct its software solutions business through its subsidiary, Sterling Software Private Limited (SSPL). CAMS technology team develops software for its mutual funds services business and for mutual fund companies.

Duopolistic MF RTA Market – CAMS vs KFin Technologies (erstwhile Karvy) – Peer Comparison

The below table shows the operational performance and key financial indicators of two leading MF RTA players CAMS and Karvy (which together account for approximately 96% of the MF RTA industry) for the financial year 2020:

| Particulars (in Cr.) | CAMS | Kfin Technologies |
|--|-----------|-------------------|
| Revenue from operations | 700 | 450 |
| Revenue CAGR (FY15-20) | 12.8% | 9.1% |
| PAT margin | 23.9% | 1.0% |
| EBITDA margin | 42.8% | 36.0% |
| ROE (%) | 34.1% | 3.0% |
| Monthly AAUM managed by fund houses serviced | 17,14,278 | 6,57,045 |
| Monthly AUM CAGR % (FY15-20) | 18.6% | 11.6% |
| Quarterly AAUM managed by fund houses serviced | 18,74,013 | 7,24,621 |
| Quarterly AUM CAGR % (FY15-20) | 21.2% | 12.3% |
| No of clients (Top 10) | 6 | 3 |
| No of clients (Top 5) | 4 | 1 |
| No of branches/ locations | 271 | 203 |
| Monthly AUM/branch | 6,326 | 3,237 |

Note: All financials are as on FY20. There is no Listed peers in the Industry.

As being the market leader, CAMS has the highest revenue in the industry with revenue CAGR of 12.8%. For FY20, the EBITDA margins and RoE of CAMS are better than its competitor. CAMS is the most productive MF RTA with its monthly AUM per branch being the highest in industry.

Key Risks

- Company's business is entirely dependent on market. Any significant fall in the market means a fall in company's busines too.
- Significant disruptions in information technology systems or breaches of data security could adversely affect company's business and reputation.
- As a SEBI-registered RTA, company is subject to periodic inspection audits by the SEBI to, among others, ascertain compliance with provisions and rules of the SEBI MF Regulations, SEBI RTA Regulations and SCRA; ensure that the records are being maintained by Company in the manner specified in the SEBI RTA Regulations.
- Company derives a significant portion of revenues from a few clients and the loss of one or more such clients could adversely affect its business and prospects.
- Contracts with mutual funds and AIF clients are typically perpetual in nature unless terminated by either party. For other clients, the validity of such contracts ranges between one to three years. They negotiate pricing terms with these clients on a periodic basis and their contracts permit them to terminate their arrangements with them by providing three to six months' written notice, after which they may engage the services of its competitors.

| Business Vertical | Competitors |
|-----------------------------------|---|
| Mutual Funds Services Business | KFin Technologies Pvt. Ltd. (erstwhile Karvy Fintech Pvt. Ltd.) |
| Electronic Payment Collection | Indiaideas.com Limited (BillDesk) |
| Services Business | Ingenico ePayments India Pvt Ltd (Tech Process) |
| | Razorpay Software Private Limited |
| Insurance Services Business | NSDL Database Management Ltd |
| | Karvy Insurance Repository Services Ltd |
| | CDSL Insurance Repository Ltd |
| Alternative Investment Fund | KFin Technologies Private Ltd |
| Services Business | IL&FS Securities Services Limited |
| Banking and Non-Banking | Karvy Data Management Services Ltd |
| Services | PAMAC Finserve Pvt. Ltd |
| Busines | • Suma Soft Pvt. Ltd |
| KYC Registration Agency | CDSL Ventures Ltd |
| Business | Dotex International Ltd |
| | Karvy Data Management Services Ltd |
| Software Solutions Business | • KFin Technologies Pvt. Ltd. |

Major Competitors

Story in charts

Exhibit 1: Market size of Indian Mutual Fund Industry



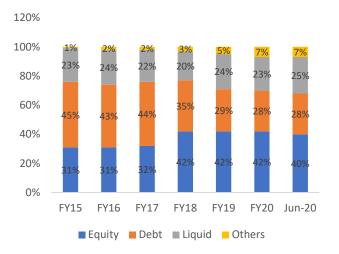


Exhibit 3: Trend in share of various Mutual Fund segment

Exhibit 2: AUM to GDP ratio across the country





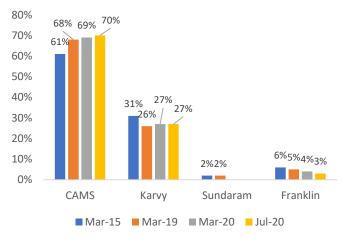


Exhibit 5: Share of the top 10 AMCs in the total Mutual Fund Industry

| Fund houses | Total AAUM (FY15) (in bn) | | Total AAUM (Jun -20) (in bn) | |
|-----------------------|------------------------------|---------|---------------------------------|---------|
| SBI MF | 755 | 6.30% | 3,649 | 14.70% |
| HDFC MF | 1,620 | 13.60% | 3,567 | 14.40% |
| ICICI Pru MF | 1,486 | 12.40% | 3,337 | 13.50% |
| Aditya Birla MF | 1,200 | 10.00% | 2,149 | 8.70% |
| Nippon India MF | 1,382 | 11.60% | 1,810 | 7.30% |
| Kotak Mahindra MF | 417 | 3.50% | 1,678 | 6.80% |
| Axis MF | 267 | 2.20% | 1,345 | 5.40% |
| UTI MF | 928 | 7.80% | 1,336 | 5.40% |
| IDFC MF | 519 | 4.30% | 1,019 | 4.10% |
| Franklin Templeton MF | 715 | 6.00% | 806 | 3.30% |
| Total (Top 10) | 9,289 | 77.70% | 20,696 | 83.60% |
| Total Industry | 11,948 | 100.00% | 24,767 | 100.00% |

Source: RHP for all data. For AUM to GDP ratio chart AUM data as of Q4 of calendar year 2019 for all countries.

IPO Note | CAMS Ltd

Income Statement

| Particulars (in Cr.) | FY18 | FY19 | FY20 | Q1FY21 |
|---|-----------|-----------|-----------|-----------|
| AUM Serviced by CAMS | 13,75,852 | 15,84,120 | 18,14,968 | 17,43,331 |
| - Equity Fund AUM | 4,88,475 | 6,23,251 | 6,70,667 | 5,75,065 |
| - Non-Equity Fund AUM | 8,87,377 | 9,60,869 | 11,44,301 | 11,68,266 |
| Revenue from MF services | 565 | 601 | 616 | 134 |
| - Data Processing Revenue | 494 | 535 | 553 | 126 |
| - Customer Service Revenue | 71 | 66 | 63 | 8 |
| Revenue from Non MF services | 77 | 93 | 84 | 15 |
| Total Davanua from Operations | 642 | 694 | 700 | 149 |
| Total Revenue from Operations Other Income | 16 | 18 | 22 | |
| | | | | 15 |
| Total Revenue | 658 | 712 | 721 | 163 |
| Employee benefit expense | 226 | 275 | 258 | 65 |
| Finance cost | 8 | 10 | 10 | 2 |
| Depreciation and Amortization | 40 | 50 | 49 | 11 |
| Operating Expenses | 94 | 106 | 87 | 17 |
| Other expenses | 63 | 70 | 68 | 16 |
| Total Expenses | 431 | 511 | 471 | 110 |
| EBITDA | 258 | 244 | 287 | 51 |
| EBITDA Margin (%) | 40.3 | 35.1 | 41.1 | 34.6 |
| РВТ | 227 | 201 | 251 | 53 |
| Тах | 80 | 70 | 77 | 12 |
| РАТ | 146 | 131 | 173 | 41 |
| PAT Margin (%) | 22.8 | 18.9 | 24.8 | 27.5 |

Key Ratios

| Particulars | FY18 | FY19 | FY20 | Q1FY21* |
|---------------|------|------|------|---------|
| EPS (Rs) | 29.9 | 26.8 | 35.5 | 33.5 |
| P/E | 41.1 | 46.0 | 34.6 | 36.7 |
| | | | | |
| RoE (%) | 32.4 | 29.1 | 32.1 | - |
| RoCE (%) | 37 | 32 | 34 | - |
| | | | | |
| EBITDA Margin | 40.3 | 35.1 | 41.1 | 34.6 |
| PAT Margin | 22.8 | 18.9 | 24.8 | 27.5 |

Note: We have annualized Q1FY21 EPS/PE.

Cash Flow Statement

| Particulars (in cr.) | FY18 | FY19 | FY20 | Q1FY21 |
|--|--------|--------|-------|--------|
| Cash from Operating activities | 161.9 | 186.8 | 201.2 | 39.0 |
| Cash from Investing activities | -18.9 | -31.2 | -83.9 | 1.1 |
| Cash from Financing activities | -138.4 | -158.1 | -98.9 | -60.4 |
| Cash and cash equivalents at the end of the period | 7.4 | 4.9 | 23.2 | 2.9 |

Balance Sheet

| Particulars (in Cr.) | FY18 | FY19 | FY20 | Q1FY21 |
|--------------------------------|------|------|------|--------|
| ASSETS | | | | |
| Non-current assets | | | | |
| PPE | 70 | 71 | 65 | 63 |
| Right of use assets | 107 | 97 | 89 | 73 |
| Intangible assets | 147 | 152 | 145 | 142 |
| Financial assets | | | | |
| - Investments | 2 | 2 | 1 | 1 |
| - Loans | 12 | 12 | 12 | 13 |
| - Others | 1 | 0 | 0 | 0 |
| Deferred Tax Assets | 14 | 20 | 8 | 10 |
| Other non-current assets | 6 | 2 | 0 | 0 |
| Total non-current assets | 359 | 356 | 320 | 302 |
| Current assets | | | | |
| - Investments | 216 | 230 | 306 | 316 |
| - Trade receivables | 23 | 27 | 32 | 44 |
| - Cash and cash equivalents | 7 | 5 | 23 | 3 |
| - Other balances with bank | 20 | 39 | 27 | 81 |
| - Loans | 0 | 1 | 1 | 1 |
| - Other financial assets | 0 | 0 | 6 | 6 |
| Current tax assets (Net) | 0 | 0 | 15 | 12 |
| Other current assets | 72 | 79 | 73 | 72 |
| Total current assets | 339 | 381 | 483 | 533 |
| Total assets | 698 | 736 | 803 | 835 |
| | | | | |
| EQUITY & LIABILITIES | | | | |
| EQUITY | | | | |
| Share Capital | 49 | 49 | 49 | 49 |
| Reserves and Surplus | 395 | 393 | 491 | 479 |
| Non-controlling interest | 8 | 8 | 0 | 0 |
| Total Equity | 451 | 449 | 540 | 528 |
| Non-current Libilities | | | | |
| Other financial liabilities | 87 | 84 | 77 | 65 |
| Provisions | 57 | 71 | 74 | 75 |
| Total non- current liabilities | 143 | 155 | 151 | 140 |
| Current Liabilities | | | | |
| Trade Payables | 34 | 35 | 36 | 44 |
| Other financial liabilities | 26 | 25 | 26 | 43 |
| Provisions | 8 | 17 | 10 | 14 |
| Current tax liabilites | 1 | 2 | 0 | 0 |
| Other current Liabilites | 35 | 53 | 40 | 67 |
| Total current liabilities | 103 | 130 | 110 | 158 |
| Total liabilites | 698 | 736 | 803 | 835 |

Management & KMP

| Board of Directors Description | | | | |
|--------------------------------|---|--|--|--|
| Dinesh Kumar Mehrotra | the Non-Executive Chairman and Independent Director of the Company. He has previously served e chairman and the managing director of Life Insurance Corporation of India, where he also served e executive director of international operations. | | | |
| Anuj Kumar | He is the whole time Director and CEO of the Company. He was previously associated with Godrej & Boyce Mfg. Co. Ltd., Blow Plast Ltd, Escorts Finance Ltd, BillJunction Payments Ltd, IBM India Private Ltd and Concentrix Daksh Services India Private Ltd. He joined the Company as chief operating officer – asse management Services in March, 2016 and was appointed as whole time Director and CEO with effect from November 6, 2018. | | | |
| Narendra Ostawal | He is a non-executive Director of the Company. He is associated with Warburg Pincus India Private Lto since 2007 where he currently holds the position of Managing Director. He has previously been associated with 3i India Private Ltd and McKinsey & Company, Inc. | | | |
| Somasundaram M | Somasundaram M. is the Chief Financial Officer of the Company. He has previously been associated with SRF Ltd, Henkel SPIC India Ltd., Pond's India Ltd, Hindustan Lever Ltd and TVS Electronics Ltd. He joined the Company on July 6, 2009 as a general manager and was promoted to Chief Financial Officer with effect from April 1, 2018 | | | |
| S.R. Ram Charan | S.R. Ram Charan is the Chief Financial Officer-Designate of the Company. He holds a bachelors degree is commerce from the University of Madras, Faculty of Commerce. He has been previously associated with Photon Interactive Private Ltd and Reliance Jio Infocomm Ltd. He joined the Company on March 2, 2020 | | | |
| Srikanth Tanikella | Srikanth Tanikella is the Chief Operations Officer of the Company. He has previously been associated with Accenture India Private Ltd, Infosys BPO Ltd, Infosys Technologies Ltd, Global e: Business Operations Pvt. Ltd. and Williams Lea India Pvt Ltd. He joined the Company on December 18, 2014 as a senior vice president and was promoted to Chief Operations Officer on April 6, 2018. | | | |
| Manikandan Gopalakrishnan | Manikandan Gopalakrishnan is the Company Secretary and Compliance Officer of the Company. He has previously been associated with BPL Ltd, Precot Meridian Ltd, SJK Steel Plant Ltd and SBQ Steels Ltd. He joined our Company as the Company Secretary on June 8, 2011 and was designated as the Compliance Officer on December 17, 2019. | | | |

Pre-issue shareholding pattern

| Sr No. | Name of the Shareholder | Number of Shares on diluted basis | Percentage of the pre- Offer Equity Share capital (%) on a diluted basis |
|--------|--|--------------------------------------|---|
| 1 | Great Terrain (an affiliate of Warburg Pincus) | 2,12,24,000 | 43.50 |
| 2 | NSE Investments | 1,82,85,000 | 37.48 |
| 3 | HDFC | 29,20,724 | 5.99 |
| ۷ | HDFC Bank | 16,23,708 | 3.33 |
| 5 | HDB Trust | 15,55,444 | 3.19 |
| 6 | Faering Capital India Evolving Fund II | 12,41,430 | 2.55 |
| 7 | Acsys | 9,44,724 | 1.94 |
| 8 | Faering Capital India Evolving Fund III | 7,08,970 | 1.45 |
| Total | | 4,85,04,000 | 99.47 |

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|--|-------------------------|--|--|--|--|
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| Andheri Ghatkopar Link Road | E-5 Ratlam Kothi | | | | |
| Chakala, Andheri (E) | Indore - 452003, (M.P.) | | | | |
| Mumbai – 400093 | Tel: (91-731) 3016100 | | | | |
| Tel: (91-22) 42254800 | Fax: (91-731) 3016199 | | | | |
| Fax: (91-22) 42254880 | | | | | |
| | | | | | |
| Stock Rating Scale | Absolute Return | | | | |
| BUY | >20% | | | | |
| ACCUMULATE | 12% to 20% | | | | |
| HOLD | 5% to 12% | | | | |
| NEUTRAL | -5% to 5% | | | | |

SELL

REDUCE

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-5% to -12%

<-12%

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